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March 9, 2023

Ms. Vanessa Cooksey President and CEO Regional Cultural and Performing Arts Development Commission 6128 Delmar Blvd. St. Louis, Missouri 63112

Dear Vanessa:

Below you will find in PDF format (with printing capabilities only) the financial statements of Regional Cultural and Performing Arts Development Commission as of December 31, 2022, along with our report, and the communications of audit or review findings, observations and other matters. You should not alter the language or financial information included in the attached documents. If you have any questions regarding the attached, please call at your convenience.

As a reminder, any reproduction of the financial statements must be in their entirety, including our accompanying report. You may not include the financial statements and our report in an annual report, offering memorandum, or similar document without our review and approval.

Your opening of these documents indicates your understanding and acceptance of these conditions. Double-click the attached paperclips next to the word "attachments" below the signature line to access the financial statements and communications letter.

We appreciate this opportunity to provide professional services to you. If you require other assistance in this or another matter, please let us know.

Sincerely,

Armanino^{LLI}

armanino LLP

Attachments: A



Regional Cultural And Performing Arts Development Commission

Communication Of Other Findings And Observations

December 31, 2022



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March 9, 2023

To the Board of Commissioners and Management c/o Vanessa Cooksey, President and CEO 6128 Delmar Boulevard St. Louis, Missouri 63112

In planning and performing our audit of the financial statements of each major fund of Regional Cultural and Performing Arts Development Commission (the "Commission") as of and for the year ended December 31, 2022, in accordance with auditing standards generally accepted in the United States of America, we considered the Commission's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Commission's internal control. Accordingly, we do not express an opinion on the effectiveness of the Commission's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Commission's financial statements will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control was for the limited purpose described in the first paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified. To the extent that such deficiencies rise to the level of a significant deficiency or material weakness, we are required to bring them to the attention of those charged with governance.

This communication is intended solely for the information and use of management, Board of Commissioners, and others within the Commission, and is not intended to be and should not be used by anyone other than these specified parties.

Armanino^{LLP}

armanino LLP





FINANCIAL STATEMENTS AND INDEPENDENT AUDITOR'S REPORT

December 31, 2022 and 2021

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INDEPENDENT AUDITOR'S REPORT

Board of Directors Regional Cultural and Performing Arts Development Commission St. Louis. Missouri

Opinion

We have audited the accompanying financial statements of Regional Cultural and Performing Arts Development Commission (a nonprofit organization) (the "Commission"), which comprise the statement of net position as of December 31, 2022, and the related statements of revenues, expenses and changes in net position and cash flows for the year then ended and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Regional Cultural and Performing Arts Development Commission as of December 31, 2022, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Regional Cultural and Performing Arts Development Commission and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Regional Cultural and Performing Arts Development Commission's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.



In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
 appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of
 Regional Cultural and Performing Arts Development Commission's internal control. Accordingly, no such
 opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Regional Cultural and Performing Arts Development Commission's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 5 - 10 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The information on pages 29 - 32 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Report on Summarized Comparative Information

We have previously audited Regional Cultural and Performing Arts Development Commission's 2021 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated August 17, 2018. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2021, is consistent, in all material respects, with the audited financial statements from which it has been derived.

Armanino^{LLP} St. Louis, Missouri

armanino LLP

Management's discussion and analysis of Regional Cultural and Performing Arts Development Commission's financial performance provides an overview of the Commission's financial activities for the years ended December 31, 2022 and 2021. The management's discussion and analysis should not be taken as a replacement for the financial statements but should be read in conjunction with them to enhance understanding of the Commission's financial performance.

Financial Statements

The Commission presents its annual financial statements in accordance with the effective pronouncements issued by the Governmental Accounting Standards Board (GASB), the authoritative body for establishing accounting principles generally accepted in the United States of America (GAAP) for state and local governments.

Financial Highlights

- The Commission's revenue from the Hotel/Motel tax increased by 59% in 2022 and by 57% in 2021.
- Total operating revenues increased by 56% in 2022 and by 54% in 2021.
- Current assets increased by 90% in 2022 and by 44% in 2021.
- Current liabilities decreased by 87% in 2022 and by 22% in 2021.
- Net position increased by 94% in 2022 and by 58% in 2021.

Required Financial Statements

The financial statements presented by the management of the Commission include Statements of Net Position – Proprietary Funds, Statements of Revenues, Expenses and Changes in Net Position – Proprietary Funds and Statements of Cash Flows – Proprietary Funds. The statements are prepared using the accrual basis of accounting. This method of accounting recognizes revenues at the time they are earned and expenses when the related liability is incurred.

The Statements of Net Position – Proprietary Funds summarize the financial position of the Commission as of December 31. These statements are a snapshot of the Commission's current and other assets as well as capital assets, long-term and other liabilities. These statements also show any restriction on the Commission's net position. The Statements of Revenues, Expenses and Changes in Net Position – Proprietary Funds summarize calendar year revenues and expenses. The Statements of Cash Flows – Proprietary Funds account for the net change in cash and cash equivalents resulting from operating activities, non-capital financing activities, capital and related financing activities and investment activities. These statements assist the user in determining the sources of cash coming into the Commission, the items for which cash was expended, and the beginning and ending cash balances.

Table 1
Condensed Statements of Net Position
December 31,

	<u>2022</u>	<u>2021</u>	<u>2020</u>
Current assets	\$ 5,821,067	\$ 3,066,586	\$ 2,134,403
Noncurrent assets	1,915,330	2,026,020	2,130,491
Total assets	\$ 7,736,397	\$ 5,092,606	\$ 4,264,894
Current liabilities	\$ 169,113	\$ 1,054,952	\$ 1,608,735
Noncurrent liabilities	 206,276	246,533	262,333
Total liabilities	375,389	1,301,485	1,871,068
Net position			
Net investment in capital assets	1,870,088	1,763,687	1,660,313
Unrestricted	5,490,920	2,027,434	733,513
Total net position	 7,361,008	3,791,121	2,393,826
Total liabilities and net position	\$ 7,736,397	\$ 5,092,606	\$ 4,264,894

Current assets increased \$2,754,481 or 90% from 2021 to 2022, and \$932,183 or 44% from 2020 to 2021 due to increases in hotel/motel tax revenue as the industry continues to recover from the COVID-19 pandemic.

Noncurrent assets decreased \$110,690 from 2021 to 2022 due to routine depreciation on capital assets, partially offset by the purchase of an upgrade in WiFi equipment. Noncurrent assets decreased by \$104,471 from 2020 to 2021 due to the acquisition of a new grant software, partially offset by routine depreciation of capital assets.

Current liabilities decreased \$912,259 from 2021 to 2022 due to the final bond payment and final payment on the multi-year grant cycle in 2022. Current liabilities decreased \$351,261 from 2020 to 2021 due to timing of the multi-year grant cycle. This decrease was partially offset by the receipt of a Payroll Protection Program loan in 2021.

Noncurrent liabilities decreased by \$13,835 from 2021 to 2022 due to the annual principal payments on the HVAC loan. Noncurrent liabilities decreased by \$218,322 from 2020 to 2021 due to the final payment of the bond scheduled for 2022 that was classified as a current liability in 2021.

Table 2
Condensed Statements of Revenues, Expenses and Changes in Net Position
Year ended December 31,

	<u>2022</u>	<u>2021</u>	<u>2020</u>
Operating revenue			
Hotel/motel tax revenue	\$ 7,075,939	\$ 4,458,423	\$ 2,838,168
Contributions and other revenue	205,854	200,968	195,207
	7,281,793	4,659,391	3,033,375
Operating expenses			
Grants	1,943,286	1,921,812	2,572,673
Cultural Tourism and Marketing	93,218	· · · · · -	304,809
Cultural Resource Center	336,285	295,485	420,593
CAT Institute	61,523	26,784	62,329
General Public Art	22,638	-	9,237
Downtown StL Public Art Initiative	-	-	98,518
Arts Education	-	-	3,030
Teaching Art Institute	-	-	45,444
Capacity Building	32,651	50,342	59,859
Strat Plan, Advocate, Ptnshp Catalyst	364,367	139,075	152,390
Gyo Obata Fellowship	70,695	-	23,928
St. Louis Canvass Project	-	-	85,257
Administrative expenses	906,726	900,676	636,522
	3,831,389	3,334,174	4,474,589
Operating income (loss)	3,450,404	1,325,217	(1,441,214)
Nonoperating revenue (expenses)	119,483	72,078	198,186
CHANGE IN NET POSITION	3,569,887	1,397,295	(1,243,028)
Net position at beginning of year	3,791,121	2,393,826	3,636,854
Net position at end of year	\$ 7,361,008	\$ 3,791,121	\$ 2,393,826

Operating revenues increased from 2021 to 2022 by \$2,622,402 or 56% and from 2020 to 2021 by \$1,626,016 or 54% due to an increase in hotel/motel tax revenue as the industry continues to recover from the COVID-19 pandemic which began in March 2020.

Operating expenses increased by \$497,215 or 15% from 2021 to 2022 due to reinstatement of programs previously curtailed as a result of COVID-19. Expense decreased by \$1,140,415 or 25% from 2020 to 2021 due to the impact of COVID-19 and the curtailment of programs and expenses.

Capital Assets and Long-Term Debt

Capital Assets

The Commission's investment in capital assets includes land, a building and building improvements, furniture and fixtures, and digital media. As of December 31, 2022, the Commission had approximately \$1.9 million invested in capital assets, net of depreciation, as shown in the following table:

Table 3
Capital Assets (net of depreciation)
December 31,

	<u>2022</u>	<u>2021</u>	<u>2020</u>
Land	\$ 135,214	\$ 135,214	\$ 135,214
Building	1,476,447	1,547,862	1,619,277
Building improvements	211,248	217,588	241,279
Furniture and fixtures	20,094	21,590	26,026
Digital media	72,327	103,766	108,695
Capital assets, net	\$ 1,915,330	\$ 2,026,020	\$ 2,130,491

The decrease in 2022 and 2021 is due to the routine depreciation of the capital assets over their useful lives, partially offset by the upgrade of a WiFi equipment in 2022 and the acquisition of a new grant software in 2021.

Long-Term Debt

In June 2002, the Loop East Community Improvement District (blended component unit) issued Leasehold Revenue Bonds in the amount of \$3,000,000 to finance the construction of a facility to serve as the new headquarters for the Commission. In October 2012, the Loop East Community Improvement District called the bonds and reissued new bonds that mature at various amounts through 2022 and bear interest at a flat rate of 2.071%. The bonds were paid in full in 2022.

In 2020, the Commission executed a bank loan to finance a HVAC system. The loan is payable over sixty months and bears interest at 3.25%.

In 2021, the Commission executed a Payroll Protection Program loan. The Commission expects a majority of the loan to be forgiven in 2023. The unforgiven balance would be payable over sixty months at an interest rate of 1%.

Long-term debt was as follows:

	Outsta	able 4 nding Debt mber 31,				
		2022		2021		2020
Bonds payable	S	2	S	203,744	S	397,484
Bankloan		45,242		58,589		72,694
Payroll Protection Program loan	iii-	202,522		202,522		=====
	\$	247,764	\$	464,855	S	470,178

In 2022 and 2021, bonds payable decreased \$203,744 and \$193,740 from the prior year, respectively, due to annual principal payments.

Economic Factors and Next Year's Budget

The coronavirus (COVID-19) pandemic has been a period of extraordinary challenge for the Arts community. The region's artists and arts organizations have survived through cancellations and mandated shutdowns. The drastic shrinking of their business, coupled with the severe decrease in RAC's grantmaking that also supports them, have led to a crisis. The full extent and duration of the operational and financial impact of COVID-19 remains unknown and depends on uncertain and unpredictable developments. The full recovery of St. Louis' Arts and Culture sector is paramount to the social and economic vitality of our region. This is a moment where RAC's leadership and role as an Advocate, Catalyst and Partner is required. Despite ongoing diminished revenues, the Commission continues to deliver critical grants and programs and is identifying ways to eliminate unnecessary expenses over the next twelve months. In alignment with its Strategic Plan, the Commission has prioritized strengthening organization infrastructure and is making key investments in human and technology resources and is exploring opportunities to diversify its revenue to ensure long-term sustainability. A historic milestone was achieved by the arts & culture sector in October 2022 with the allocation of \$10,600,000 in Federal American Rescue Plan Act funds from the City of St. Louis to RAC. These funds are designated by local statute to support the arts and culture sector's recovery. RAC expects to receive the funds in 2023 and will have until year-end 2024 to distribute all funds to artists and arts organizations located in St. Louis City.

Contacting Regional Cultural and Performing Arts Development Commission's Management

Questions regarding any of the information provided in this report or requests for additional information should be addressed to the President and Chief Executive Officer, Regional Cultural and Performing Arts Development Commission, 6128 Delmar Blvd., Saint Louis, Missouri 63112 or emailed to info@racstl.org.

Regional Cultural and Performing Arts Development Commission STATEMENTS OF NET POSITION - PROPRIETARY FUNDS December 31, 2022

	Enter		
	Regional		
	Cultural and	Loop East	
	Performing Art	ts Community	
	Development	Improvement	
	Commission	District	Total
ASSETS			
Current assets			
Cash and cash equivalents	\$ 4,168,995	\$ -	\$ 4,168,995
Accounts receivable			
Hotel/motel room sales tax	1,624,578	-	1,624,578
Prepaid expenses and other assets	27,494	-	27,494
Total current assets	5,821,067	-	5,821,067
Noncurrent assets			
Capital assets			
Nondepreciable capital assets	-	135,214	135,214
Depreciable capital assets, net	303,669	1,476,447	1,780,116
Total noncurrent assets	303,669	1,611,661	1,915,330
Total assets	\$ 6,124,736	\$ 1,611,661	\$ 7,736,397
LIABILITIES AND NET POSITION			
Current liabilities			
Payroll Protection Program loan, current portion	\$ 26,422	\$ -	\$ 26,422
Bank loan, current portion	15,066	-	15,066
Accounts payable	82,282		82,282
Compensation and payroll taxes payable	45,343		45,343
Total current liabilities	169,113	-	169,113
Noncurrent liabilities			
Payroll Protection Program loan, less current portion	176,100	-	176,100
Bank loans, less current portion	30,176	<u>-</u>	30,176
Total noncurrent liabilities	206,276	-	206,276
Total liabilities	375,389	-	375,389
Net position			
Net investment in capital assets	258,427	1,611,661	1,870,088
Unrestricted	5,490,920		5,490,920
Total net position	5,749,347	1,611,661	7,361,008
Total liabilities and net position	\$ 6,124,736	\$ 1,611,661	\$ 7,736,397

Regional Cultural and Performing Arts Development Commission STATEMENTS OF NET POSITION - PROPRIETARY FUNDS December 31, 2021

	Enterpris		
ACCETC	Regional Cultural and Performing Arts Development Commission	Loop East Community Improvement District	Total
ASSETS			
Current assets			
Cash and cash equivalents	\$ 1,971,639	\$ -	\$ 1,971,639
Accounts receivable			
Hotel/motel room sales tax	1,091,585	-	1,091,585
Prepaid expenses and other assets	3,362	-	3,362
Total current assets	3,066,586	-	3,066,586
Noncurrent assets			
Capital assets		105.01.	40= 04 :
Nondepreciable capital assets	-	135,214	135,214
Depreciable capital assets, net	342,944	1,547,862	1,890,806
Total noncurrent assets	342,944	1,683,076	2,026,020
Total assets	\$ 3,409,530	\$ 1,683,076	\$ 5,092,606
LIABILITIES AND NET POSITION			
Current liabilities			
Bonds payable	\$ -	\$ 203,744	\$ 203,744
Bank loan, current portion	14,578	-	14,578
Accounts payable	26,110	-	26,110
Grants payable	753,823	=	753,823
Unearned revenue	8,500	-	8,500
Compensation and payroll taxes payable	48,197	-	48,197
Total current liabilities	851,208	203,744	1,054,952
Noncurrent liabilities			
Payroll Protection Program loan	202,522	-	202,522
Bank loan, less current portion	44,011	-	44,011
Total noncurrent liabilities	246,533	-	246,533
Total liabilities	1,097,741	203,744	1,301,485
Net position			
Net investment in capital assets	284,355	1,479,332	1,763,687
Unrestricted	2,027,434	-	2,027,434
Total net position	2,311,789	1,479,332	3,791,121
Total liabilities and net position	\$ 3,409,530	\$ 1,683,076	\$ 5,092,606

Regional Cultural and Performing Arts Development Commission STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION - PROPRIETARY FUNDS Year ended December 31, 2022

		Enterprise Funds			
	Regional	•			
	Cultural and	Loop East			
	Performing Arts	Community			
	Development	Improvement			
	Commission	District	Total		
Operating revenue					
Hotel/motel tax revenue	\$ 7,075,939	\$ -	\$ 7,075,939		
Rental income	-	205,854	205,854		
Nonda medine	-	200,001	200,001		
Total operating revenue	7,075,939	205,854	7,281,793		
Operating expenses					
Grants					
Program Support	790,400	=	790,400		
Artist Support	359,682	-	359,682		
Other grants	406,521	=	406,521		
Other grant expenses	380,256	6,427	386,683		
Cultural Tourism	93,218	=	93,218		
Cultural Resource Center	288,435	47,850	336,285		
CAT Institute	60,095	1,428	61,523		
General Public Art	22,638	-	22,638		
Gyo Obata Fellowship	70,695	=	70,695		
Capacity Building	30,509	2,142	32,651		
Strategic Plan, Advocate, Partnership Catalyst	362,225	2,142	364,367		
Administrative expenses	895,300	11,426	906,726		
Total operating expenses	3,759,974	71,415	3,831,389		
Operating income	3,315,965	134,439	3,450,404		
Nonoperating revenue (expenses)					
Contributions and grants	92,855	-	92,855		
Interest income	937	-	937		
Miscellaneous income	30,392	=	30,392		
Interest expense	(2,591)	(2,110)	(4,701)		
Total nonoperating revenue (expenses)	121,593	(2,110)	119,483		
INCREASE IN NET POSITION	3,437,558	132,329	3,569,887		
Net position at beginning of year	2,311,789	1,479,332	3,791,121		
Net position at end of year	\$ 5,749,347	\$ 1,611,661	\$ 7,361,008		

Regional Cultural and Performing Arts Development Commission STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION - PROPRIETARY FUNDS Year ended December 31, 2021

	Enterprise Funds				
	Regional Cultural and Performing Arts Development Commission		Loop East Community Improvement District		Total
			District		Totat
Operating revenue					
Hotel/motel tax revenue	\$ 4,458,423	3 \$	-	\$	4,458,423
Rental income		-	200,968		200,968
Total operating revenue	4,458,423	3	200,968		4,659,391
Operating expenses					
Grants					
General Operating Support	565,368	8	-		565,368
Program Support	1,142,400	0	-		1,142,400
Artist Relief Fund	10,000	0	=		10,000
Other grants	15,000	0	=		15,000
Other grant expenses	182,61	7	6,427		189,044
Cultural Resource Center	247,63	7	47,848		295,485
CAT Institute	25,356	6	1,428		26,784
Capacity Building	48,200	0	2,142		50,342
Strategic Plan, Advocate, Partnership Catalyst	136,933	3	2,142		139,075
Administrative expenses	889,250	0	11,426		900,676
Total operating expenses	3,262,76	1	71,413		3,334,174
Operating income	1,195,662	2	129,555		1,325,217
Nonoperating revenue (expenses)					
Contributions and grants	33,438	8	-		33,438
Miscellaneous revenue	48,02	1	-		48,021
Interest income	33	3	-		33
Interest expense	(2,186	6)	(7,228)		(9,414)
Total nonoperating revenue (expenses)	79,300	6	(7,228)		72,078
INCREASE IN NET POSITION	1,274,968	8	122,327		1,397,295
Net position at beginning of year	1,036,82	1	1,357,005		2,393,826
Net position at end of year	\$ 2,311,789	9 \$	1,479,332	\$	3,791,121

	Enterpris		
	Regional Cultural and Performing Arts Development Commission	Loop East Community Improvement District	Total
Cash flows from operating activities			
Tax receipts from St. Louis City and County	\$ 6,542,946	\$ -	\$ 6,542,946
Receipts from facility rentals	-	205,854	205,854
Grant payments	(2,310,426)	<u>-</u>	(2,310,426)
Payments to and for the benefit of employees	(830,133)	_	(830,133)
Payments to suppliers and vendors	(1,282,979)	-	(1,282,979)
Net cash provided by operating activities	2,119,408	205,854	2,325,262
Cash flows from noncapital financing activities			
Contributions and grants received	84,355	-	84,355
Miscellaneous income	30,392	-	30,392
Net cash provided by noncapital financing activities	114,747	-	114,747
Cash flows from capital and related financing activities			
Purchase of capital assets	(21,798)	-	(21,798)
Principal payments on bonds and bank loans	(13,347)	(203,744)	(217,091)
Interest paid	(2,591)	(2,110)	(4,701)
Net cash used in capital and related			
financing activities	(37,736)	(205,854)	(243,590)
Cash flows from investing activities			
Interest income	937	-	937
INCREASE IN CASH			
AND CASH EQUIVALENTS	2,197,356	-	2,197,356
Cash and cash equivalents at beginning of year	1,971,639	-	1,971,639
Cash and cash equivalents at end of year	\$ 4,168,995	\$ -	\$ 4,168,995

Enterprise Funds					
		Regional			
		Cultural and		oop East	
	Per	forming Arts	Co	mmunity	
	De	velopment	lmp	provement	
	C	ommission		District	Total
Reconciliation of operating income to net cash					
provided by operating activities					
Operating income	\$	3,315,965	\$	134,439	\$ 3,450,404
Adjustments to reconcile operating income (loss)					
to net cash provided by operating activities					
Depreciation		61,073		71,415	132,488
(Increase) decrease in assets					
Hotel/motel room sales tax receivable		(532,993)		-	(532,993)
Prepaid expenses		(24,132)		-	(24,132)
Increase (decrease) in liabilities					
Accounts payable		56,172		-	56,172
Grants payable		(753,823)		_	(753,823)
Accrued liabilities		(2,854)			(2,854)
Net cash provided by					
operating activities	\$	2,119,408	\$	205,854	\$ 2,325,262

	Enterprise Funds					
		Regional				
	Cultural and		Loop East			
	Per	forming Arts	Co	ommunity		
	De	evelopment	lm	provement		
	Commission			District		Total
Cash flows from operating activities						
Tax receipts from St. Louis City and County	\$	4,130,689	\$	_	\$	4,130,689
Receipts from facility rentals	Ÿ	-	¥	200,968	Ÿ	200,968
Contributions received		_		_		
Grant payments		(2,242,480)		_		(2,242,480)
Payments to and for the benefit of employees		(644,320)		_		(644,320)
Payments to und for the benefit of employees Payments to suppliers and vendors		(889,549)		_		(889,549)
rayments to suppliers and vendors		(669,549)		_		(869,549)
Net cash provided by operating activities		354,340		200,968		555,308
Cash flows from noncapital financing activities						
Contributions received		41,938		-		41,938
Miscellaneous receipts		48,021		-		48,021
Net cash provided by noncapital financing activities		89,959		-		89,959
Cash flows from capital and related financing activities						
Purchase of capital assets		(24,099)		-		(24,099)
Proceeds from Payroll Protection Program loan		202,522		-		202,522
Principal payments on debt		(14,105)		(193,740)		(207,845)
Interest paid		(2,186)		(7,228)		(9,414)
Net cash provided by (used in) capital and related						
financing activities		162,132		(200,968)		(38,836)
Cash flows from investing activities						
Interest income		33		-		33
INCREASE IN CASH						
AND CASH EQUIVALENTS		606,464		-		606,464
Cash and cash equivalents at beginning of year		1,365,175		-		1,365,175
Cash and cash equivalents at end of year	\$	1,971,639	\$	<u>-</u>	\$	1,971,639

	Enterprise Funds					
	ı	Regional				
	Cι	ıltural and	Loop East			
	Per	forming Arts	Co	mmunity		
	De	velopment	Imp	rovement		
	C	ommission		District		Total
Reconciliation of operating income to net cash						
provided by operating activities						
Operating income	\$	1,195,662	\$	129,555	\$	1,325,217
Adjustments to reconcile operating income						
to net cash provided by						
operating activities						
Depreciation		57,157		71,413		128,570
(Increase) decrease in assets						
Hotel/motel room sales tax receivable		(327,734)		_		(327,734)
Prepaid expenses		2,015		_		2,015
Increase (decrease) in liabilities						
Accounts payable		(2,267)		-		(2,267)
Grants payable		(524,712)		-		(524,712)
Accrued liabilities	-	(45,781)		-		(45,781)
Net cash provided by						
operating activities	\$	354,340	\$	200,968	\$	555,308

NOTE A | SUMMARY OF ACCOUNTING POLICIES

A summary of the significant accounting policies applied in the preparation of the accompanying financial statements follows.

Nature of Entity

The Regional Cultural and Performing Arts Development Commission (the Commission) was incorporated on February 19, 1985, as a not-for-profit corporation under "The General Not-For-Profit Corporation Law of Missouri." The Commission was created in 1984 by passage of Senate Bill No. 709 which authorized the formation of a Regional Cultural and Performing Arts Development District in St. Louis City and County. The formation of the district was completed in November 1984, when the voters in St. Louis City and County approved, by a simple majority, the levy of a 3.75 percent hotel/motel tax, of which the Commission receives four-fifteenths.

The Commission is authorized to develop and implement plans, policies and programs to promote, encourage and foster the arts and cultural institutions in St. Louis City and County. The Commission's programs consist of the following:

<u>Grants</u> – Provides financial support for both nonprofit organizations and individual artists in St. Louis City and County.

<u>Cultural Tourism</u> – Provides marketing and communications services to promote the arts and culture sector in St. Louis City and County.

<u>Cultural Resource Center</u> – Provides meeting and event space for local nonprofit arts and other organizations, along with a gallery showcasing the work of local artists.

<u>Community Arts Training Institute (CAT)</u> – Provides 16-week training, professional development, and networking opportunities for people working at the intersection of art and community.

<u>General Public Art</u> – Implements Public Art Ordinance for the City of St. Louis and provides general public art information for St. Louis County.

<u>Gyo Obata Fellowship</u> – Subsidizes a ten-week summer fellowship at a hosting nonprofit arts organization for college undergraduates from underrepresented backgrounds pursuing careers in arts administration.

<u>Capacity Building</u> – Provides training and professional development opportunities for St. Louis-based nonprofit arts and culture organizations and individual artists.

<u>Strategic Plan, Advocate, Partnership Catalyst</u> – Supports activities to develop, implement and evaluate organizational planning strategies that fulfill the Commission's mission.

The Commission is limited to spending no more than fifteen percent of annual revenues on administrative costs and is prohibited from directly funding the institutions who are members of the Zoo Museum District. The Commission spent 12% of annual revenues on administrative costs for the year ended December 31, 2022. The Commission spent 20% of annual revenues on administrative costs for the year ended December 31, 2021 due to the decrease in hotel/motel tax revenues caused by the COVID-19 pandemic. In addition, many of the Commission's programs were curtailed in 2021 as a result of the pandemic. Administrative costs in excess of fifteen percent of annual revenues were funded by net position accumulated in prior years.

The Board of Commissioners consists of fifteen members, each appointed for a four year term. The Mayor of the City of St. Louis appoints seven Commissioners and the St. Louis County Executive appoints eight Commissioners.

The Commission's financial statements are prepared in accordance with accounting principles generally accepted in the United States of America (GAAP). The Governmental Accounting Standards Board (GASB) is responsible for establishing GAAP for state and local governments through its pronouncements (Statements and Interpretations). The more significant accounting policies established in GAAP and used by the Commission are discussed below.

Reporting Entity

These financial statements present the Commission (the primary government) and its component unit, the Loop East Community Improvement District. As defined by generally accepted accounting principles, component units are legally separate entities that are included in the Commission's reporting entity because of the significance of their operating or financial relationships with the Commission.

The Loop East Community Improvement District (the District) is a legally separate political subdivision of the State of Missouri. The District was formed on April 1, 2002 pursuant to the Community Improvement District Act of the Revised Statutes of the State of Missouri. The District is governed by a five member Board of Directors and has an existence of 25 years. It was formed to acquire and improve property located in the City of St. Louis nearly adjacent to the downtown business district of University City, Missouri. In connection therewith, the District entered into a lease purchase agreement with the Commission to acquire, construct, and equip a building to serve as the headquarters of the Commission. Although legally separate, the District is blended as an enterprise fund into the primary government. Separate financial statements for the District are not published.

Basis of Presentation

The accounts of the Commission are organized and operated on a basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance related legal and managerial requirements.

The funds of the Commission are described below:

Proprietary Funds

Regional Cultural and Performing Arts Development Commission

An enterprise fund is used to account for all of the Commission's activities including the collection of tax monies received from the City of St. Louis and from St. Louis County and for the expenses of operating the Commission.

Loop East Community Improvement District

An enterprise fund is used to account for all of the District's activities, which include collecting rents from the Commission and servicing the bonded debt.

Measurement Focus and Basis of Accounting

Measurement focus is a term used to describe which transactions are recorded within the various financial statements. Basis of accounting refers to when transactions are recorded regardless of the measurement focus applied.

Measurement Focus

The financial statements are prepared using the economic resources measurement focus. The accounting objectives of this measurement focus are the determination of changes in net position, financial position and cash flows. All assets and liabilities, whether current or noncurrent, are reported.

Basis of Accounting

The financial statements are prepared using the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recognized when the liability is incurred or economic assets are used.

Cash and Cash Equivalents

The Commission's policy is to invest cash in excess of operating requirements in income producing investments. The Commission considers all highly liquid debt instruments purchased with an original maturity of three months or less to be cash equivalents.

Sales Taxes

The Commission receives the majority of its revenue from four-fifteenths of a 3.75% tax on hotel/motel room sales in St. Louis City and County. Taxes are collected by St. Louis City and County and remitted to the St. Louis Convention and Visitors Commission, which in turn remits four-fifteenths of the collected amount to the Commission. Sales tax revenue is recognized in the year the tax is collected by the hotels and motels. Taxes receivable consists primarily of taxes collected in the fourth quarter of each year that are received by the Commission in the first quarter of the following year. Taxes receivable are considered fully collectible.

Capital Assets and Depreciation

Capital assets are recorded at cost. Currently, the Commission capitalizes any fixed asset addition with a cost of \$5,000 or more and a useful life greater than two years. Depreciation is provided for in amounts sufficient to relate the cost of depreciable assets to operations over their estimated service lives, on a straight-line basis as follows:

	Years
Building	40
Improvements	5 - 35
Furniture and fixtures	3 - 10
Digital media	5

PPP Loan and Forgiveness of Debt Income

During 2021, the Organization applied and was awarded a loan in the amount of \$202,522 under the Paycheck Protection Program "PPP". The Organization initially records the proceeds received as financing activities and the loan as a liability until the Organization is legally released from the obligation to repay the loan. When the Organization is released from all requirements to pay back the loan, the forgiveness is recorded as a gain on extinguishment of debt on the statement of revenues, expenses and changes in net position.

Equity Classifications

Fund equity is classified as net position and displayed in three components. Net investment in capital assets consists of capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any notes or other borrowings that are attributable to the acquisition, construction or improvement of those capital assets. Net position is reported as restricted when there are constraints imposed on their use either through enabling legislation adopted by the Commission or through external restrictions imposed by creditors, grantors, contributors or laws or regulations of other governments. All other net position that does not meet the definition of restricted or net investment in capital assets is reported as unrestricted. The Commission first utilizes restricted resources when an expense is incurred for purposes for which both restricted and unrestricted resources are available.

Operating Revenue and Expenses

Revenues and expenses are divided into operating and nonoperating items. Operating revenues generally result from providing services in connection with the Commission's principal ongoing operations. The primary operating revenues are hotel/motel sales tax revenues and contributions and grants which contributors or grantors have restricted for program related activities. Other revenues, such as unrestricted contributions and interest income, are not generated from operations and are considered to be nonoperating revenues. Operating expenses primarily include grants to not-for-profit organizations which produce or present arts or cultural programs and other programs and administrative expenses. Other expenses, such as interest expense on debt, are considered to be nonoperating.

Income Tax Status

The Commission qualifies as a charitable organization as defined by Internal Revenue Code 501(c)(3), and accordingly it is exempt from Federal income taxes under Internal Revenue Code Section 501(a) and similar provisions of state law. The Commission files federal information returns. The statutes of limitations for these returns are generally subject to examination by the Internal Revenue Service for three years from the date they are filed.

Estimates

In preparing the financial statements in conformity with accounting principles generally accepted in the United States of America, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Subsequent Events

In preparing the financial statements, the Commission has evaluated events and transactions for potential recognition or disclosure through March 9, 2023, the date the financial statements were available to be issued. Subsequent events are disclosed in Note H.

NOTE B | CASH AND INVESTMENTS

Deposits

Missouri statutes require that all deposits with financial institutions be collateralized in an amount at least equal to uninsured deposits. At December 31, 2022 and 2021, respectively, a portion of the bank balance was covered by federal depository insurance along with collateralization to cover the balance exceeding the insurance coverage.

Investments

The Commission may purchase any investments allowed by the State Treasurer. The Commission had no investments as of December 31, 2022 and 2021.

NOTE C | CAPITAL ASSETS

Capital asset activity for the year ended December 31, 2022 was as follows:

		alance at anuary 1, 2022	Additions		Reclassification and Deletions		Balance at December 31 2022	
		2022	Additions		Dele	cuons		
Non-depreciable capital assets								
Land	\$	135,214	\$	-	\$	-	\$	135,214
Depreciable capital assets								
Building		2,856,609		_		-		2,856,609
Building improvements		340,599		18,922		-		359,521
Furniture and fixtures		185,854		2,876		-		188,730
Digital media		157,196		-			157,196	
		3,540,258		21,798		-		3,562,056
Less accumulated depreciation for:								
Building		1,308,747		71,415		-		1,380,162
Building improvements		123,011		25,262		-		148,273
Furniture and fixtures		164,264		4,372		-		168,636
Digital media		53,430		31,439		-		84,869
		1,649,452		132,488		-		1,781,940
Depreciable capital assets, net		1,890,806		(110,690)		-		1,780,116
						-		
Capital assets, net	\$	2,026,020	\$	(110,690)	\$	_	\$	1,915,330

Capital asset activity for the year ended December 31, 2021 was as follows:

	Balance at January 1, 2021		Additions		Reclassifications and Deletions		alance at cember 31, 2021
Non-depreciable capital assets							
Land	\$	135,214	\$	_	\$	_	\$ 135,214
Depreciable capital assets							
Building		2,856,609		-		-	2,856,609
Building improvements		340,599		-		-	340,599
Furniture and fixtures		185,854		-		-	185,854
Digital media		133,096		24,100		-	157,196
		3,516,158		24,100		-	3,540,258
Less accumulated depreciation for:							
Building		1,237,332		71,415		-	1,308,747
Building improvements		99,320		23,691		-	123,011
Furniture and fixtures		159,828		4,436		-	164,264
Digital media		24,401		29,029		-	53,430
		1,520,881		128,571		-	1,649,452
Depreciable capital assets, net		1,995,277		(104,471)		-	1,890,806
Capital assets, net	\$	2,130,491	\$	(104,471)	\$	-	\$ 2,026,020

NOTE D | GRANT AWARDS

The Commission awarded the following grants:

General Operating Support – These grants are awarded to nonprofit art organizations with a history of funding from the Commission, at least one full-time-equivalent employee, and annual operating expenses exceeding \$150,000. These grants provide unrestricted, renewable funding to support day-to-day operations of nonprofit arts organizations that produce and present ongoing year-round programming. These grants are awarded in June for a two-year period and paid in monthly installments starting in July and ending in June. The second year of grant funding is conditional upon the grantee's compliance with the program requirements and approval by the Commission. Due to the COVID-19 pandemic, reduced grant payments were made quarterly instead of monthly beginning in June 2020, and the grant period was extended to a third year. The final payments for the third year were made June 2022. No grants were awarded for the 2022 grant cycle.

<u>Program Support</u> –These grants are awarded to arts and non-arts organizations which request up to \$15,000 in program support. The recipient organization must match one dollar for each Commission grant dollar. The grants provide funding for ongoing arts programs or a specific one-time arts and cultural program. These grants are paid in three equal installments. Due to the COVID-19 pandemic, grants payments were reduced, the matching requirement was removed, and grantees were allowed to use the funding for general operating expenses beginning in June 2020.

<u>Artists Support</u> – These grants of \$5,000 or less are awarded to artists residing in St. Louis City or County to support projects, needs, and creative opportunities in all artistic disciplines.

The Commission reports a liability at year end for unconditional grants awarded in the current year and paid in a subsequent year. No liability was reported at December 31, 2022 as all grant awards were fully funded by year end.

NOTE E | PENSION PLAN

The Commission has an IRC 403(b) tax-deferred annuity program covering substantially all employees. The Commission determines an amount to contribute annually. Pension plan expense was \$18,576 and \$7,028 for the years ended December 31, 2022 and 2021, respectively.

NOTE F | DEBT

On June 1, 2002, the District issued Leasehold Revenue Bonds in the amount of \$3,000,000 to finance the construction of a facility to serve as the headquarters for the Commission. On October 1, 2012, the District refunded the 2002 series bonds with \$1,640,000 in Leasehold Revenue Refunding Bonds. The bonds and interest are limited obligations of the District and are solely payable from the rents received by the District from the Commission under an annually renewable lease purchase agreement. The Commission may terminate its obligation under the lease on an annual basis without penalty. The bonds are secured by a first deed of trust on the facility. The bonds do not constitute an indebtedness or pledge of faith and credit of the District or the Commission. The bonds are limited and special revenue obligations of the District and reported as liabilities in the accompanying financial statements.

The bonds matured at various amounts through 2022 and bear interest at 2.071%. Interest is payable on a monthly basis.

The following changes occurred in bonds payable for the years ended December 31, 2022:

<u>2022</u>		<u>2021</u>
\$ 203,744	\$	397,484
 (203,744)		(193,740)
=		203,744
 -		(203,744)
\$ -	\$	-
\$	\$ 203,744	\$ 203,744 \$

On October 27, 2020, the Commission entered into a bank loan in the amount of \$75,000 to finance the purchase and installation of a heating, ventilation, and air conditioning unit. The loan carries an interest rate of 3.25%. The Commission is required to make sixty monthly payments of principal and interest in the amount of \$1,358.

The following changes occurred in the bank loan for the year ended December 31, 2022:

	<u>2022</u>			<u>2021</u>
Bank loan at beginning of year	\$	58,589	\$	72,694
Issuance of bank loan		-		=
Payments		(13,347)		(14,105)
Bank loan at end of year		45,242		58,589
Less current portion of bank loan		(15,066)		(14,578)
Bank loan, less current portion	\$	30,176	\$	44,011

The annual requirements to amortize the loan and outstanding as of December 31, 2022 are as follows:

	Pr	incipal	Interest	Total		
2023		15,066	1,226		16,292	
2024		15,572	721		16,293	
2025		14,604	203		14,807	
	\$	45,242	\$ 2,150	\$	47,392	

During 2021, the Commission applied and was awarded a second loan in the amount of \$202,522 under the PPP. A The full amount of the loan is reported as a liability on the statement of net position as of December 31, 2022. The Commission has applied for partial forgiveness of the loan in the amount of \$113,968. The unforgiven portion of the loan, when determined, would be payable over sixty months at an interest rate of 1%.

The annual requirements to amortize the loan as of December 31, 2022 are as follows:

	Principal		l)	nterest		Total		
2023	\$	26,422	\$	1,273	\$	27,695		
2024		39,964		1,578		41,542		
2025		40,366		1,177		41,542		
2026		40,771		771		41,542		
2027		41,181		362		41,542		
2028		13,818		29		13,847		
					•			
	\$	202,522	\$	5,190	\$	207,712		

NOTE G | RISK MANAGEMENT

The Commission is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Commission carries commercial insurance for all such risks of loss, and settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

NOTE H | SUBSEQUENT EVENTS

Subsequent to December 31, 2022, the Loop East Community Improvement District transferred title of the building at 6128 Delmar Boulevard to the St. Louis Regional Culture and Performing Arts Development Commission.

Regional Cultural and Performing Arts Development Commission SCHEDULES OF GRANT AWARDS APPROVED Year ended December 31,

	2022	<u>2021</u>
General Operating Support	\$ -	\$ 565,368
Program Support	790,400	1,127,400
Artist Support	359,682	-
Artist Relief Fund	-	10,000
Other	 406,521	15,000
	 1,556,603	1,717,768

Regional Cultural and Performing Arts Development Commission SCHEDULES OF GRANT AWARDS PAYABLE Year ended December 31,

	<u>2022</u> <u>2</u>			<u>2021</u>	
General Operating Support	\$	=	\$	753,823	_

Regional Cultural and Performing Arts Development Commission SCHEDULES OF EXPENSES Year ended December 31, 2022

	Grants	Cultural Tourism	Cultural Resource Center	CAT Institute	General Public Art	Gyo Obato Fellowship	Capacity Building	Strategic Plar Advocate, Partner Catalyst	Administrative	Regional Cultural and Performing Arts Development Commission Total	Loop East Community Improvement District	Total
Operating expenses												
Salaries	\$ 184,480	-	\$ 2,680	\$ -	\$ -	\$ -	\$ -	\$ 131,735	\$ 352,273	\$ 671,168	\$ -	\$ 671,168
Payroll taxes	15,909	-	205	1,050	-	-	1,050	10,481	38,761	67,456	-	67,456
Health insurance	21,043	-	-		-	-	-	14,540	34,496	70,079	-	70,079
Pension plan	5,004	-	_	-	-	-	_	4,048	9,524	18,576	-	18,576
Total salaries and benefits	226,436	=	2,885	1,050	-	-	1,050	160,804	435,054	827,279	=	827,279
Depreciation	12,518	-	27,742	2,281	-	-	2,566	2,566	13,400	61,073	71,415	132,488
Equipment rental and repair	674	5,148	11,287	168	-	-	337	337	4,043	21,994	=	21,994
Events	23,490	2,644	-	5,071	-	1,395	9,652	1,705	9,136	53,093	=	53,093
Facility maintenance	2,906	=.	71,229	727	-	-	1,453	1,453	18,408	96,176	=	96,176
Honorariums and stipends	6,300	-	=	2,250		43,200	-	32,784	=	84,534	=	84,534
Human resources and board development	9,389	7,847	_	2,569	-	-	2,569	3,069	42,901	68,344	-	68,344
Insurance	800	-	13,407	199	-	-	401	401	4,801	20,009	-	20,009
Marketing and advertising	2,541	50,980	3	-	-	-	3	3	73,668	127,198	-	127,198
Meetings, delivery and office services	61,097	7,117	=	260	=	=	260	3,031	3,097	74,862	E-	74,862
Memberships and publications	=	24	=	=	=	=	=	=	1,950	1,974	E-	1,974
Miscellaneous	=	-	=	-		-	-	=	4,793	4,793	=	4,793
Office supplies	1,266	10,467	69	485	=	100	485	697	7,107	20,676	E-	20,676
Professional fees	11,328	=.	1,898	40,422	22,638	26,000	4,720	148,362	233,696	489,064	=	489,064
Rents	18,527	_	137,922	4,117	-	-	6,176	6,176	32,936	205,854	-	205,854
Travel, convention and seminar	1,625	8,991	_	157	-	-	157	157	2,253	13,340	-	13,340
Utilities	1,359	_	21,993	339	-	-	680	680	8,057	33,108	-	33,108
Grants	1,556,603	-	-		-	÷	=	-	-	1,556,603	-	1,556,603
Total operating expenses	1,936,859	93,218	288,435	60,095	22,638	70,695	30,509	362,225	895,300	3,759,974	71,415	3,831,389
Nonoperating expenses Interest		-	-	-	-	-	-	-	ē	2,591	2,110	4,701
Total expenses	\$ 1,936,859	\$ 93,218	\$ 288,435	\$ 60,095	\$ 22,638	\$ 70,695	\$ 30,509	\$ 362,225	\$ 895,300	\$ 3,762,565	\$ 73,525	\$ 3,836,090

Regional Cultural and Performing Arts Development Commission SCHEDULES OF EXPENSES Year ended December 31, 2021

	Grants	Cultural Resource Center	CAT Institute	Capacity Building	Strategic Pla Advocate, Partner <u>Catalyst</u>	n Administrative	Regional Cultural and Performing Arts Development Commission Total	Loop East Community Improvement District	Total
Operating expenses									
Salaries	\$ 108,872	\$ -	\$ 1,875	\$ 4,776	\$ 98,730	\$ 278,162	\$ 492,415	\$ -	\$ 492,415
Payroll taxes	7,730	-	140	363	6,956	20,006	35,195	-	35,195
Health insurance	3,762	=	139	223	2,698	57,079	63,901	=	63,901
Pension plan	1,529	_	13	29	1,462	3,995	7,028	-	7,028
Total salaries and benefits	121,893	-	2,167	5,391	109,846	359,242	598,539	-	598,539
Depreciation	9,597	28,127	2,130	2,396	2,396	12,511	57,157	71,413	128,570
Equipment rental and repair	5,180	536	1,422	1,599	1,982	9,117	19,836	-	19,836
Events	-	-	-	-	-	26,881	26,881	=	26,881
Facility maintenance	1,762	39,577	392	587	587	2,626	45,531	-	45,531
Honorariums & Stipends	2,100	_	200	-	_	-	2,300	-	2,300
Human resources and board development	_	_	_	_	_	9,356	9,356	-	9,356
Insurance	5,597	_	1,658	1,866	1,866	9,741	20,728	_	20,728
Marketing and advertising	- -	_	-	· -	-	152,565	152,565	-	152,565
Memberships and publications	2,235	_	_	-	_	5,006	7,241	=	7,241
Office supplies	1,222	=	362	407	407	2,365	4,763	=	4,763
Postage	31	_	82	10	10	95	228	=	228
Printing	1,165	=	346	388	388	1,893	4,180	=	4,180
Professional fees	24,247	29,395	11,100	27,775	11,620	256,445	360,582	-	360,582
Rent	18,087	134,649	4,019	6,029	6,029	32,155	200,968	-	200,968
Telephone	1,199	, <u>-</u>	355	400	400	2,087	4,441	-	4,441
Travel, convention and seminar	, 3	15	_	_	_	1,437	1,455	_	1,455
Utilities	3,299	15,338	1,123	1,352	1,402	5,728	28,242	_	28,242
Grants	1,717,768		<u> </u>	<u> </u>		<u> </u>	1,717,768	-	1,717,768
Total operating expenses	1,915,385	247,637	25,356	48,200	136,933	889,250	3,262,761	71,413	3,334,174
Nonoperating expenses									
Interest		-	_	-	-	-	2,186	7,228	9,414
Total expenses	\$ 1,915,385	\$ 247,637	\$ 25,356	\$ 48,200	\$ 136,933	\$ 889,250	\$ 3,264,947	\$ 78,641	\$ 3,343,588